

SUMMARY – Survey Results New Jersey Employer Survey August 2006 John J. Heldrich Center for Workforce Development

Note: Due to rounding, some percentages may not sum to 100%

Hello, my name is ___ and I'm calling on behalf of Rutgers University. We are conducting a brief survey of New Jersey employers. This survey will help us understand the most pressing issues currently facing New Jersey businesses.

Is your establishment a for-profit company, a not-for-profit organization or an educational institution?

For-profit (Go to Question 1) Non-profit (Go to Question 1) Educational institution (Go to Question 1) Government agency (Do not continue with survey)

May I please speak to the head of your firm (organization) or the person responsible for most hiring decisions?

I. BENCHMARKING WORKFORCE CHALLENGES FACING BUSINESS

1. I am going to read a list of issues important to many New Jersey businesses (and organizations). Please indicate whether each issue is very important, somewhat important, not too important or not at all important to your business (organization).

For each issue, ask whether it is:

- A. Very important
- B. Somewhat important
- C. Not too important
- D. Not at all important
- E. No response/Did not answer

Read each of the following issues, rotating the order:

A. State taxes

| Very important | 65% |
|----------------------------|-----|
| Somewhat important | 22% |
| Not too important | 5% |
| Not at all important | 5% |
| No response/Did not answer | 3% |
| Count | 300 |



| В. | State regulations | | Н. | Energy costs | |
|----|--|-----|----|--|-----------|
| | Very important | 64% | | Very important | 63% |
| | Somewhat important | 28% | | Somewhat important | 24% |
| | Not too important | 4% | | Not too important | 9% |
| | Not at all important | 2% | | Not at all important | 3% |
| | No response/Did not answer | 2% | | No response/Did not answer | 1% |
| | Count | 300 | | Count | 300 |
| | | | | | |
| C. | Local taxes | | 2. | Of those issues, which is the most imp | |
| | Very important | 53% | | to your business (organization)? Which | |
| | Somewhat important | 29% | | second most important? (Ask as open- | ended |
| | Not too important | 10% | | questions with pre-coded responses) | |
| | Not at all important | 6% | | | |
| | No response/Did not answer | 2% | | MOST IMPORTANT? | |
| | Count | 300 | | State taxes | 13% |
| | | | | State regulations | 8% |
| D. | Local services | | | Local taxes | 2% |
| | Very important | 32% | | Local services | 2% |
| | Somewhat important | 42% | | Quality of applicants for new or | |
| | Not too important | 17% | | open positions with your firm | 20% |
| | Not at all important | 6% | | Quality of workers currently | |
| | No response/Did not answer | 3% | | employed with your firm | 33% |
| | Count | 300 | | Health insurance costs | 16% |
| _ | | | | Energy costs | 7% |
| Е. | Quality of applicants for new or open positions with your firm | | | Count | 300 |
| | Very important | 76% | | SECOND MOST IMPORTANT? | |
| | Somewhat important | 19% | | State taxes | 16% |
| | Not too important | 4% | | State regulations | 11% |
| | Not at all important | 1% | | Local taxes | 6% |
| | No response/Did not answer | 1% | | Local services | 4% |
| | Count | 300 | | Quality of applicants for new or | |
| | | | | open positions with your firm | 18% |
| F. | Quality of workers currently | | | Quality of workers currently | |
| | employed with your firm | | | employed with your firm | 17% |
| | Very important | 86% | | Health insurance costs | 20% |
| | Somewhat important | 9% | | Energy costs | 8% |
| | Not too important | 3% | | Count | 300 |
| | Not at all important | 1% | | | |
| | No response/Did not answer | 1% | 3. | What is the most important action tha | |
| | Count | 300 | | government should undertake to help | • |
| | | | | business succeed? (Ask as open-ended | questions |
| G. | Health insurance costs | | | with pre-coded responses) | 220/ |
| | Very important | 83% | | Reduce business taxes | 23% |
| | Somewhat important | 11% | | Reduce state regulations | 12% |
| | Not too important | 2% | | Reduce health insurance costs | 19% |
| | Not at all important | 4% | | Improve K-12 education | 2% |
| | No response/Did not answer | 1% | | Improve higher education | 4% |
| | Count | 300 | | Assist with screening and recruitment of workers | 10/ |
| | | | | | 1% |
| | | | | Assist with training currently employed workers | 1% |
| | | | | employed workers | 1 /0 |
| | | | | | |

| | Other | 38% | Re | ad each of the following issues, rotat | ting the |
|-----|--|--|--------|---|--|
| | Count | 300 | order: | | |
| 4 | What is the next most important as | rtion that | 4 | Do amaitima alailla do amailassa a | |
| 4. | What is the next most important ac state government should undertake | | Α. | Recruiting skilled employees | 68% |
| | business succeed? | e to neip your | | Very important Somewhat important | 23% |
| | Reduce business taxes | 26% | | Not too important | 5% |
| | | 14% | | - | 3% 4% |
| | Reduce state regulations Reduce health insurance costs | 19% | | Not at all important | 4% 0% |
| | Improve K-12 education | 2% | | No response/Did not answer Count | 300 |
| | • | 2% 5% | | Count | 300 |
| | Improve higher education Assist with screening and | 3% | D | Dataining abilled annularios | |
| | recruitment of workers | 4% | В. | Retaining skilled employees | 020/ |
| | | 4% | | Very important | 82% |
| | Assist with training currently | F 0/ | | Somewhat important | 13% |
| | employed workers | 5% | | Not too important | 4% |
| | Other | 25% | | Not at all important | 1% |
| | Count | 300 | | Count | 300 |
| 5a. | How likely would it be for your firm | to relocate to | C. | Training or retraining your curre | nt |
| | another state in the next year? | | | workforce | |
| | Very likely | 5% | | Very important | 53% |
| | Somewhat likely | 5% | | Somewhat important | 32% |
| | Not very likely | 30% | | Not too important | 9% |
| | Will not relocate | 60% | | Not at all important | 6% |
| | Count | 300 | | Count | 300 |
| | TC . 1 | | _ | | |
| 5b. | If you were to relocate to another st | ate, what | D. | Introducing new technology to yo | our |
| 5b. | would be the principal reason for d | | D. | Introducing new technology to yo workforce | our |
| 5b. | • | oing so? (Ask | D. | | 39% |
| 5b. | would be the principal reason for d | oing so? (Ask oonses, and | D. | workforce | |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp | oing so? (Ask ponses, and were either | D. | workforce Very important | 39% |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they | oing so? (Ask ponses, and were either | D. | workforce Very important Somewhat important | 39% 40% |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re | oing so? (Ask conses, and were either locate) | D. | Workforce Very important Somewhat important Not too important | 39% 40% 12% |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes | oing so? (Ask conses, and were either locate) | D. | workforce Very important Somewhat important Not too important Not at all important | 39% 40% 12% 9% |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations | oing so? (Ask conses, and were either locate) 30% 7% | D. | Workforce Very important Somewhat important Not too important Not at all important No response/Did not answer | 39% 40% 12% 9% 0% |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes State regulations Local taxes | oing so? (Ask ponses, and were either locate) 30% 7% 3% | | Workforce Very important Somewhat important Not too important Not at all important No response/Did not answer | 39% 40% 12% 9% 0% 300 |
| 5b. | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes State regulations Local taxes Local services | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% | | Workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count | 39% 40% 12% 9% 0% 300 |
| | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes State regulations Local taxes Local services | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve | 39% 40% 12% 9% 0% 300 |
| | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes State regulations Local taxes Local services Other | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance | 39% 40% 12% 9% 0% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re- State taxes State regulations Local taxes Local services Other | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important | 39% 40% 12% 9% 0% 300 employee |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important | 39% 40% 12% 9% 0% 300 employee 53% 31% |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important | 39% 40% 12% 9% 0% 300 employee 53% 31% 12% |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important | 39% 40% 12% 9% 0% 300 employee 53% 31% 12% 4% |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organizations) For each issue, ask whether it is: | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer | 39% 40% 12% 9% 0% 300 e employee 53% 31% 12% 4% 1% |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organizations) | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer | 39% 40% 12% 9% 0% 300 * employee 53% 31% 12% 4% 1% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count | 39% 40% 12% 9% 0% 300 * employee 53% 31% 12% 4% 1% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important B. Somewhat important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count Addressing the needs of your agin | 39% 40% 12% 9% 0% 300 * employee 53% 31% 12% 4% 1% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important B. Somewhat important C. Not too important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count Addressing the needs of your agin workforce | 39% 40% 12% 9% 0% 300 * employee 53% 31% 12% 4% 1% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important B. Somewhat important C. Not too important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count Addressing the needs of your agin workforce Very important | 39% 40% 12% 9% 0% 300 employee 53% 31% 12% 4% 1% 300 |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important B. Somewhat important C. Not too important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count Addressing the needs of your agin workforce Very important Somewhat important | 39% 40% 12% 9% 0% 300 employee 53% 31% 12% 4% 1% 300 ng |
| W | would be the principal reason for d as open-ended, with pre-coded resp only to respondents indicating they very likely or somewhat likely to re State taxes State regulations Local taxes Local services Other ORKFORCE ISSUES How important are the following w issues to your business (organization For each issue, ask whether it is: A. Very important B. Somewhat important C. Not too important | oing so? (Ask conses, and were either locate) 30% 7% 3% 7% 53% | E. | workforce Very important Somewhat important Not too important Not at all important No response/Did not answer Count Developing programs to improve performance Very important Somewhat important Not too important Not at all important No response/Did not answer Count Addressing the needs of your agin workforce Very important Somewhat important No too important | 39% 40% 12% 9% 0% 300 employee 53% 31% 12% 4% 1% 300 mg |

Count

II.

300

G. Developing programs for telecommuting

| Very important | 13% |
|----------------------------|-----|
| Somewhat important | 27% |
| Not too important | 24% |
| Not at all important | 34% |
| No response/Did not answer | 2% |
| Count | 300 |

H. Offering adequate benefits to employees

| 8 1 | 1 / |
|----------------------------|-----|
| Very important | 67% |
| Somewhat important | 25% |
| Not too important | 4% |
| Not at all important | 4% |
| No response/Did not answer | 1% |
| Count | 300 |
| | |

I. Ensuring that your workforce is diverse

| Very important | 48% |
|----------------------|-----|
| Somewhat important | 34% |
| Not too important | 11% |
| Not at all important | 8% |
| Count | 300 |

6. Overall, how much difficulty has your firm (organization) experienced in hiring qualified applicants for job openings in the past 12 months?

| A lot of difficulty | 29% |
|--|-----|
| Some difficulty | 38% |
| Not much difficulty | 18% |
| No difficulty | 11% |
| My business (organization) has not tried | |
| to hire in the past 12 months | 4% |
| Count | 300 |

7. How much difficulty has your firm (organization) experienced in retaining qualified workers in the past 12 months?

| A lot of difficulty | 9% |
|---------------------|-----|
| Some difficulty | 30% |
| Not much difficulty | 35% |
| No difficulty | 26% |
| Count | 300 |

Now I am going to ask more specifically about your experience in hiring workers at different educational levels.

8. How much difficulty has your firm (organization) experienced in hiring qualified workers for jobs that require less than a high school diploma?

| A lot of difficulty | 13% |
|--|-----|
| Some difficulty | 14% |
| Not much difficulty | 16% |
| No difficulty | 26% |
| My business (organization) does not | |
| hire workers at this educational level | 32% |
| Count | 300 |

9. How much difficulty has your firm (organization) experienced in hiring qualified workers for jobs that require a high school diploma?

| A lot of difficulty | 9% |
|--|-----|
| Some difficulty | 24% |
| Not much difficulty | 27% |
| No difficulty | 27% |
| My business (organization) does not | |
| hire workers at this educational level | 13% |
| Count | 300 |

10. How much difficulty has your firm (organization) experienced in hiring qualified workers for jobs that require a college degree?

| workers for jobs that require a confege a | egice. |
|---|--------|
| A lot of difficulty | 12% |
| Some difficulty | 30% |
| Not much difficulty | 23% |
| No difficulty | 21% |
| My business (organization) does not | |
| hire workers at this educational level | 14% |
| Count | 300 |
| | |

11. How much difficulty has your firm (organization) experienced in hiring qualified workers for jobs that require a specialized technical credential?

| A lot of difficulty | 19% |
|--|-----|
| Some difficulty | 29% |
| Not much difficulty | 10% |
| No difficulty | 19% |
| My business (organization) does not | |
| hire workers at this educational level | 22% |
| Count | 300 |

12. How much difficulty has your firm (organization) experienced in hiring qualified workers for jobs that require a professional or graduate degree?

| A lot of difficulty | 13% |
|--|-----|
| Some difficulty | 17% |
| Not much difficulty | 13% |
| No difficulty | 22% |
| My business (organization) does not | |
| hire workers at this educational level | 35% |
| Count | 300 |

13. Of all the educational qualifications, which is the most difficult to hire for? (Ask as open-ended question with pre-coded responses.)

| Less than high school diploma | 10% |
|----------------------------------|-----|
| High school diploma | 10% |
| College degree | 17% |
| Specialized technical credential | 30% |
| Professional or graduate degree | 19% |
| No response/did not answer | 14% |
| Count | 300 |

14. Overall, when you think about recruiting workers to fill job openings, have you found that it is more difficult, less difficult, or the same compared with last year?

| 1 | |
|------------------------|-----|
| More difficult | 30% |
| Less difficult | 3% |
| Same difficulty | 59% |
| Did not hire last year | 4% |
| Other | 4% |
| Count | 300 |

III. RECRUITMENT METHODS

15. Employers use a variety of methods to recruit workers. Of all the methods you use, which one has been the most effective? (Ask open-ended question with pre-coded responses.)

| Company website | 4% |
|---|-----|
| Internet job posting sites (general) | 13% |
| Internet job boards (industry specific) | 2% |
| Help wanted ads in newspapers | 29% |
| Help wanted ads in trade publications | 1% |
| Referrals from current employees | 19% |
| Referrals from private recruiting firms | 4% |
| Referrals from public employment | |
| agencies | 2% |
| Career fairs/Job fairs | 3% |
| Campus recruiting | 2% |
| Other | 21% |
| Count | 300 |
| | |

16. What has been your second most effective method of recruiting workers? (Ask open-ended question with pre-coded responses.)

| Company website | 12% |
|---|-----|
| Internet job posting sites (general) | 10% |
| Internet job boards (industry specific) | 3% |
| Help wanted ads in newspapers | 21% |
| Help wanted ads in trade publications | 3% |
| Referrals from current employees | 14% |
| Referrals from private recruiting firms | 3% |
| Referrals from public employment agencies | 4% |
| Career fairs/Job fairs | 4% |
| Campus recruiting | 5% |
| Other | 22% |
| Count | 300 |

IV. FIRM DEMOGRAPHICS

Now, I just have a few questions for classification purposes.

D1. I am going to read you a list of general activities undertaken by firms (organizations). Please tell me the one that most closely corresponds to the primary work done by your business (organization): ROTATE

| Agriculture, Forestry, Fishing | 2% |
|-------------------------------------|-----|
| Construction | 6% |
| Manufacturing | 11% |
| Transportation, Communications, | |
| Utilities | 6% |
| Wholesale trade | 7% |
| Retail trade | 17% |
| Services | 31% |
| Finance, Insurance, and Real Estate | 6% |
| Hospitality Services | 5% |
| Education | 3% |
| Non-profit | 5% |
| Count | 300 |

D2. For how long has your company (organization) been in operation?

| Less than 5 years | 5% |
|--------------------|-----|
| 5 to 9 years | 8% |
| 10 to 14 years | 13% |
| 15 to 20 years | 14% |
| More than 20 years | 56% |
| Declined to answer | 3% |
| Count | 300 |

D3. How many people are employed at your company (organization)?

| Up to 10 | 34% |
|---------------|-----|
| 11 to 25 | 20% |
| 26 to 50 | 10% |
| 51 to 100 | 9% |
| 101 to 250 | 10% |
| 251 to 500 | 6% |
| More than 500 | 11% |

D4. Is your business (organization) headquartered in

New Jersey?

| Yes | 84% |
|-----|-----|
| No | 16% |

D5. What were the gross revenues at your firm (organization) during the most recently completed fiscal year?

| Less than \$1 million | 18% |
|--|-----|
| \$1 million to less than \$3 million | 16% |
| \$3 million to less than \$5 million | 6% |
| \$5 million to less than \$10 million | 6% |
| \$10 million to less than \$20 million | 4% |
| \$20 million to less than \$50 million | 3% |
| More than \$50 million | 8% |
| Declined to answer | 38% |